

## SASOL LIMITED INVESTOR SITE VISIT | CEO UPDATE

Secunda and Mining Operations







Fleetwood Grobler President and Chief Executive Officer



Simon Baloyi Executive Vice President: Energy Operations and Technology



Riaan
Rademan
Executive Vice
President: Mining



Priscillah Mabelane Executive Vice President: Energy



Hanré Rossouw Group Chief Financial Officer



Charlotte
Mokoena
Executive Vice
President: Human
Resources and
Stakeholder Relations



Hermann Wenhold Senior Vice President: Mining

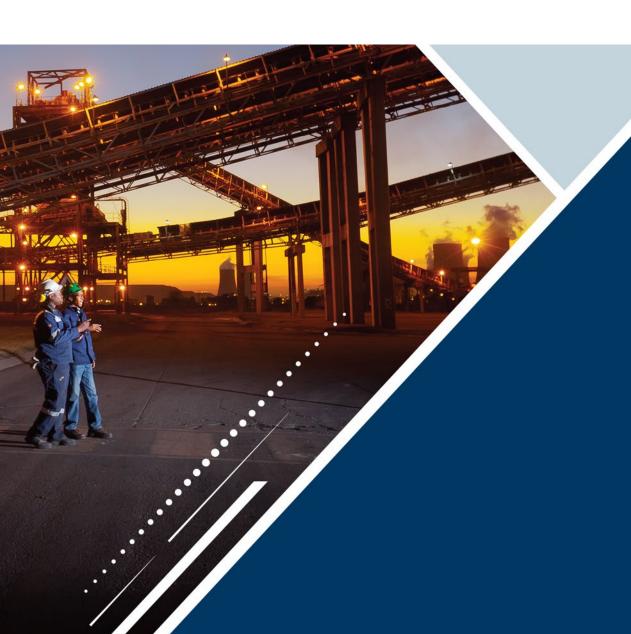


Gerrit Viljoen
Senior Vice President:
Secunda Operations



Sarushen Pillay
Senior Vice President:
Strategy &
Sustainability





# **AGENDA**

## DAY 1

Management presentation

Business overview Mining operations

- Underground mining tour
- Q&A

#### DAY 2

Management presentationSecunda OperationsSustainability

Secunda Operations site tour

#### **Forward-looking statements**





These statements may also relate to our future prospects, expectations, developments and business strategies

Sasol may, in this document, make certain statements that are not historical facts and relate to analyses and other information which are based on forecasts of future results and estimates of amounts not yet determinable. These statements may also relate to our future prospects, expectations, developments, and business strategies. Examples of such forward-looking statements include, but are not limited to, the capital cost of our projects and the timing of project milestones; our ability to obtain financing to meet the funding requirements of our capital investment programme, as well as to fund our ongoing business activities and to pay dividends; statements regarding our future results of operations and financial condition, and regarding future economic performance including cost containment, cash conservation programmes and business optimisation initiatives; recent and proposed accounting pronouncements and their impact on our future results of operations and financial condition; our business strategy, performance outlook, plans, objectives or goals; statements regarding future competition, volume growth and changes in market share in the industries and markets for our products; our existing or anticipated investments, acquisitions of new businesses or the disposal of existing businesses, including estimates or projection of internal rates of return and future profitability; our estimated oil, gas and coal reserves; the probable future outcome of litigation, legislative, regulatory and fiscal developments, including statements regarding our ability to comply with future laws and regulations; future fluctuations in refining margins and crude oil, natural gas and petroleum and chemical product prices; the demand, pricing and cyclicality of oil, gas and petrochemical product prices; changes in the fuel and gas pricing mechanisms in South Africa and their effects on prices, our operating results and profitability; statements regarding future fluctuations in exchange and interest rates and changes in credit ratings; total shareholder return; our current or future products and anticipated customer demand for these products; assumptions relating to macroeconomics; climate change impacts and our climate change strategies, our development of sustainability within our businesses, our energy efficiency improvement, carbon and greenhouse gas emission reduction targets, our net zero carbon emissions ambition and future low-carbon initiatives, including relating to green hydrogen and sustainable aviation fuel; our estimated carbon tax liability; cyber security; and statements of assumptions underlying such statements. Words such as "believe", "anticipate", "expect", "intend", "seek", "will", "plan", "could", "may", "endeavour", "target", "forecast" and "project" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements. By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and there are risks that the predictions, forecasts, projections, and other forward-looking statements will not be achieved. If one or more of these risks materialise, or should underlying assumptions prove incorrect, our actual results may differ materially from those anticipated. You should understand that a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors and others are discussed more fully in our most recent annual report on Form 20-F filed on 1 September 2023 and in other filings with the United States Securities and Exchange Commission. The list of factors discussed therein is not exhaustive; when relying on forward-looking statements to make investment decisions, you should carefully consider foregoing factors and other uncertainties and events, and you should not place undue reliance on forward-looking statements. Forward-looking statements apply only as of the date on which they are made, and we do not undertake any obligation to update or revise any of them, whether as a result of new information, future events or otherwise.

Comprehensive additional information is available on our website: www.sasol.com





Fleetwood Grobler

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## What you will hear today

- Our commitment to ZERO harm
- Operational resilience through business reset
- Progress on our 2030 sustainability roadmap

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## Safety journey underpinned by our HSI programme



#### **Elements of the HSI programme**



Pre-task risk assessment & verification of critical controls



Life saving rules



Institutionalising learnings



Understanding and influencing human behaviour



Process safety fundamentals

Identify, mitigate & communicate hazards

Elevate rules & associated behaviours

Share and embed learnings to eliminate repeat incidents

Reinforce desired safety culture through technology & processes

Encourage good operating discipline

**Look Ahead** 

Continue leadership engagement

Align Leading Indicators with elements of the HSI

Improve maturity of the HSI programme

Our HSI programme is the foundation of our zero-harm ambition

## **Driving a focused safety culture**



#### **Humanising safety**

## **Objective**

#### **Target**

#### Informed by our **key values**:

- ✓ Placing safety of people first
- Caring for our people, planet and communities
- ✓ Owning our results

- Look beyond safety statistic & systems
- Acknowledge each person as an individual with their own context & circumstances
- Proactive identification of barriers
- Improved SHE and business performance



Humanising safety creates a cultural shift towards safe and productive work

## **ZERO HARM - our key priority**





#### Facing a broad range of challenges





**Building resilience through our Business Reset to transition to Future Sasol** 

## **Committed to our strategic pathways**





## **Delivering against the Reset agenda**







Sasol 2.0 reset to remain competitive

Progress our GHG reduction and Just Transition roadmaps

## **Progressing our 2030 sustainability roadmap**





## Approach to sustainability in a changing world





## **Key takeaways from this site visit**



#### **Mining operations**

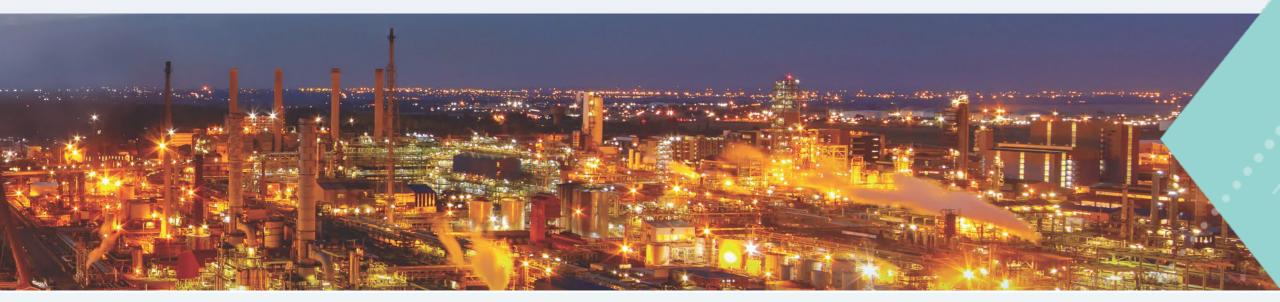
- Safety discipline remains key
- Productivity improvements advancing
- Progressing coal quality solutions

#### **Secunda operations**

- Continued SO reliability actions
- Volume upside through mitigation plans
- Commitment to environmental compliance

#### **Sustainability**

- Refining our 2030 roadmap
- Positive gas drilling results provides flexibility
- Paving the way with 1<sup>st</sup> green H<sub>2</sub> at Sasolburg





#### **Abbreviations and definitions**



**bn** billion

CapexCapital expenditureCFCCash fixed costsCMContinuous Miner

CSI Corporate Social Investment
ERR Emission Reduction Roadmap

**ESG** Environmental, Social and Governance

**EU** Europe gal Gallon

**GHG** Greenhouse gas

H<sub>2</sub> Hydrogen

HSI High severity injury kt CO<sub>2</sub> kilo tons carbon dioxide

IQMC Integrated Quality Management Centre

**LNG** Liquified natural gas

mm bblmillion barrelmtmillion tonsMWMegawattNGNatural gasp.aPer annumNoXNitrogen oxides

PPA Petroleum Production Agreement
PPAs Power Purchase Agreements

**ppm** Parts per million

PPE Personal Protective Equipment

PM Particulate matter
RE Renewable Energy

**R&T** Research and Technology

SA South Africa

**SAF** Sustainable Aviation Fuels

SO Secunda Operations

**SO<sub>2</sub>** Sulphur dioxide

t/cm/s tons per continuous miner per shift

**US** United States

VOC Volatile organic compound

#### **Additional information**



ORDINARY SHARE JSE: SOL

■ ISIN: ZAE000006896

ADR

NYSE: SSL

ISIN: US8038663006

Cusip: 803866300

Ratio DR:ORD – 1:1

Depositary Bank: JP Morgan Depositary Receipts



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